

STATE OF THE CITY ADDRESS

A JOINT MEETING OF THE CITY COUNCIL AND SCHOOL BOARD CITY COUNCIL CHAMBERS

March 14, 2022

6:00 p.m.

City Manager Belmore welcomed all and introduced Mayor Dana S. Hilliard at 6:00 p.m.

Mayor Hilliard presented his State of the City Address:

We are ONE people.
ONE Community.
ONE City.

We are bound, bound together by our common values of the Hilltopper spirit of neighbor helping neighbor.

Our past is “Proud”, filled with the stories of our ancestors, those who came before us dedicated to a common vision. A vision which was clear, a vision which was able to be seen and formulated upon the knowledge that the greatest asset a community will ever have, is its people. It defines the soul of what brings it alive, it sets its course towards greatness and reminds us all that our neighbors’ problems are our problems, that when those who we have never met in our community succeed, we all succeed. Our success, our course, our future is all linked to one another. Our actions, our discourse, our empathy, our civility, is what defines Somersworth and has been the foundational blocks of our success for the 293 years of our existence.

Tonight, I share my State of the City with not only the Superintendent of Schools who I welcome to the podium as a testament to Somersworth’s team approach to governing, but three Hilltopper youth who will guide us on the vision they see for our “Bright Future”. Somersworth, the State of our City is founded by the values which have defined us as ONE community. The Hilltopper Sprit that flows through each person who identifies themselves as a Hilltopper. For the last 9 years we have experienced our re-awakening, and despite those who continue to challenge the direction of our success for their own personal agenda and self – centered outcomes, we continue. We continue to rise, rise about the criticism and false claims, rise above the attacks, rise above the interjections of partisan politics into our non-partisan system. We continue, continue “On the Move” having reached our Vision 2020 goals and beginning our journey on forging the next ten-year Master Plan with the “Eyes on 30” Commission.

Over the last two years as a people, as a community, we were tested. Tested by an enemy we could not see, COVID 19. Yet, despite the risks, despite the fear, despite the personal uncertainty, our values continued to shine. We held to the fabric of what has made us great, and instead of retreating from each other, we supported and stood by each other. When other communities were imploding on the politics of the virus, we found common ground, and continued to govern in the fashion which has become a model of municipal

governments. Gone are the days when we attacked each other as political rivals, instead in our 10 square mile community, democracy functions as it was intended to by our founders.

While our state and federal system continues to be plagued with polarization and lack of discord, in the Hilltop City elected individuals with differences of opinions, continue to come together to set the course of a common vision towards success as ONE team. One, One City, One School District, One People, One.

SAU56 Superintendent Lori Lane:

On April 19, 2021, New Hampshire's public schools returned to full-time in-person learning for all students for the first time in over a year since the COVID-19 health pandemic gripped our world. As I contemplated how my tenure as your superintendent was going to begin in July, I knew that even though our schools had been back in-person for about two months before the school year ended, the impact of the pandemic on our students and staff was far from over. In many ways, we were all lost – we had been physically and socially separated from each other in ways that we had never experienced before, our existence had been reduced to a computer screen, we were afraid of getting too close to each other for fear of contracting COVID - a hug or a handshake forbidden; and we all watched as our societal rules of civility and respect were thrown out the window as various political battles played out in social media and on TV, with individuals demonstrating blatant disrespect and a genuine lack of regard for each other even though we were all waging the same war against COVID-19. Unfortunately, our children have seen a lot and been through a lot through the pandemic. What an interesting time to become a superintendent!

Knowing what we were facing, my administrative team and I started the 2021-2022 school year with a goal and a theme. Our goal was to keep our schools open safely for in-person learning all year. I am proud to say that we have met that goal as we have not needed to close our schools for even one day this year because of the pandemic. Our protocols around illness management, our team approach for making decisions, and the support of this goal by our students and their families, our staff, and the school board have allowed us to keep our students safe and in school, enjoying as school year as normal as one could have in a pandemic.

Our theme this year is ONE – ONE student body, ONE faculty, ONE community, ONE family, ONE school district. This theme reflects the overarching approach that we have for everything. Whether it be about activities we engage our students in, to the Pre-K through 12 systems and services we continue to build and implement, our theme of ONE reflects the thought that we must keep ALL of our students in mind as we make decisions. The administrative team has worked incredibly hard this year break down the “silos” that existed between our schools in order to create a seamless educational experience for our students.

However, our work continues. When our students returned to school in August, their behavioral and mental health quickly became our priority. The lack of a structured school day, not being around groups of other children, and the toll of the general

unpredictability of the pandemic took on every aspect of our daily lives, we needed to support our children as they re-adjusted to life as full-time students. I cannot thank the work of our teachers, para-educators and support staff, nurses, school counselors, custodians, and our administrators for their caring and compassion, their patience and their professionalism as we continued to return school to as much normalcy as possible.

As we continue to look forward, I believe strongly that education in our schools in Somersworth will continue to provide our children with the tools they need to meet their personal goals for the future. Every student has a dream, and our job as educators is to help students realize their dreams by providing them with a safe place to develop academic and social skills, while being in a place where they are treated and treat each other with dignity regardless of their race, socio-economic status, sexual orientation, or gender. Our schools are up for the challenge.

Despite the state's political rhetoric promoting private and charter schools, education freedom accounts, and pulling back on the minimum standards that guide public schools, the Somersworth School District will continue to thrive. We will continue to work in partnership with our students, families, the school board, and the City Council to prepare the next generation of Hilltoppers.

Mayor Dana S. Hilliard:

The successes we have reached by listening to each other, by working with each other and by modeling civility have led to our community being one of the hottest new markets. We gather here this evening with our commitment towards moving our new vision forward, with our Eyes on 30, knowing it cannot be crafted by just those who serve in office. It must be a collective input and guidance from all members of our community. Tonight, the State of our City and the course towards our future will not be outlined by me your mayor. Instead with pride, this evening I pass the torch to the next generation of Hilltop leaders, who will one day sit in the seats and hold the offices that you and I do. For the success and vision of our community does not just belong to the current generation, but the generation of the future.

Tonight, with honor I welcome three young Hilltoppers, Hilltoppers who model commitment to the success of our community and welcome them to share with us, the priorities they see for our future.

This evening we are joined by Somersworth Middle School 8th Grader Chaplin Coussoule, Somersworth High School 9th grader Mia Westphal and Somersworth High School Senior Carli Gauvin. I welcome all three of you to the podium to share your Vision for our future.

Chaplin Coussoule:

So, this is truly an honor to be here in front of you all and talk about this topic. When I was given the letter asking whether or not I would want to do this, it gave me the two topics to talk about. Let's just focus on the first one for now. It read, "what Somersworth should look like in 2030." and that got me thinking, I will be 22 years old then, which

goes to show that this is far ahead which also means that things will be very different then, so allow me to get started.

First of all, I want our town in 2030 to look like a place in which people can be themselves, we live in a world where everyone has a difference, whether that's because of their race or religion or sexual orientation. But there are plenty of cases here where people have been discriminated against or harmed both verbally and physically because of those differences. That being said, there are also plenty of cases where we are doing good for those people and saying how it's ok to have a difference. So, I believe in 2030 we will move even closer to our goal of having equality for everyone. Will we be perfect, no, will we let that fact ruin this community's drive to success, of course not.

Secondly, I want to address the ongoing Covid pandemic. This virus has been going on since December of 2019, and everything has been different since, the situation with masks has been a rollercoaster with masks being mandatory, and then not, and then mandatory, and now it's optional. So, in 2030 I believe that Covid 19 and all of its different versions will hopefully be gone. That being said, Covid won't just end. If a business or establishment tells you to wear a mask, do it. If someone, like a family member or a friend, recommends you should wear a mask, I would do it. I want our goal for 2030 to do our best to stop Covid and finally be able to live like we used to.

One last thing for this part isn't as major as the thing I had talked about before, but it's still worth mentioning, I think that the sidewalks should be plowed in the winter. I believe that people shovel the sidewalks in order to have them cleared. But maybe we could have a smaller snow plow specific to the sidewalks, this would make everything much better for people as they don't have to walk through the snow or on the road. The only problem I could think of is "where will the snow go? You can't just shoot it into someone's yard." which is true. However, you can fix this by shooting it into the road, allowing the bigger snow plow for the roads to plow that snow. I think that this could be a great thing and it can fix our streets, and make everything more convenient.

Now, the last thing that I want to talk about today is the second thing to talk about, "how schools should look in 2030." Keep in mind however, that this is coming from the perspective of a middle schooler and what happens at the middle school. Now, we already have a great school system, great staff and we are very fortunate to be in such a place with such an amazing education. However, it's not just about our proud past, but it's also about our bright future and what lies ahead.

So firstly, in case any of you didn't know, winter is pretty cold, especially in December and January where the wind blows, making it even colder, so when it's around 15 degrees out and we have to stand outside and wait to be let in, that's a bit of a problem, so we should let kids in in the winter. However, maybe I just can't take the cold like how others could. And some people like being outdoors. So, unless it was ridiculously cold out like around 5 degrees and below, it should be an option to go in or stay outside before the day begins.

The next thing I want to talk about to improve the schools is how there should be more options for enrichment. Something we do at our school is we alternate our days, it goes

blue, white, blue, white etc. for blue days, we do a thing called “Readers Academy”. You basically read for 45 minutes, the problem with this is how most kids don’t have an interest in this. Some kids even fake reading because they’re so uninterested but so they don’t seem like they aren’t being engaged, defeating the whole purpose of readers academy. The way we fix this is to give kids more options for enrichment. So white days for example, we do a thing called skills groups, where teachers make up some activities that kids get to decide on which one, they want to do. So, what we could do for blue days is have the option to read, but have other kids maybe fill out a form on what they think they should do during this time, because the only person that knows what the kids want, is the kids themselves. Teachers will have to proofread this of course to make sure they are at least a bit educational. But overall, these could be a great opportunity to give kids more engagement and more participation.

The third thing I want to talk about is lunch. I don’t know how they order the food or how that works but some of my experiences at lunch weren’t the same as others. This isn’t because of any kids or anything like that, but it’s the fact that if you don’t get called up very early on, you likely won’t get a choice on what you have. For example, last Friday we were at lunch and we weren’t being called up, there was nobody in line, we just weren’t being called. This resulted in us having to get up ourselves without being called up, and get our lunch. But since we were last, everything was gone, the pizza, there were some tots left, like one spicy chicken burger, around 2 meatball subs and the main lunch. To the point where some people only have tater tots for lunch. So how can we fix this? Well first of all, the people who have control when it comes to lunch, like whoever orders the food, should see if they could order more so every kid gets to eat and enjoy rather than only a few having to eat the scraps of what’s left. Another thing they could do to fix this is call tables more efficiently. I sometimes see the two people who call the tables on the same side of the cafe, when there should be one person on one side of the cafe, and another person on the other side and should call tables up by rows. Another thing they could do to fix this is have the kids pick the lunch they want so the kitchen staff can prepare enough food. Sometimes though, they tend to switch the lunches even though it might say meatball subs, they could change it to macaroni and cheese. All you have to do to fix that is say that there is a switch in the main lunch in the morning when they would pick, so the kids can switch their option if they want to.

One last thing they should have in the cafe is vending machines. With the snack bar at our school closed, kids need something, anything that is a snack. Which is why vending machines are perfect and can satisfy those kids only for around a one-dollar price tag. You can sell stuff like more drinks, to candy bars. Which will definitely make our school a better place

To wrap everything up, our city of Somersworth is a wonderful place, with so many things that are great about it, and I believe by 2030 and even going forward, that our city will get better and better, and will bring all of us closer and closer, like the community we are.

Mia Westphal:

Good Evening Citizens of Somersworth,

My name is Mia Westphal. I was invited here tonight to give my take on what changes I want to see be made in the next ten years in the city, as well as in the schools. But I don't want to answer these questions alone, I want to accurately reflect my community. After all, we are "One" and the future lies in not just one person but in the entirety of the next generation. So, I decided to poll my classmates and peers on these questions, to see what the general population has to say.

When listening to what my peers wanted to see change in the city in the next 10 years, there were a few consistent themes. The clearest theme came from the overwhelmingly high amount of people who expressed interest in a better downtown area. Somersworth's downtown area is already a nice place, with small businesses and restaurants. However, there are a lot of empty places where we'd like to see *more* businesses, or *more* places for kids to safely gather.

In the same vein, we also wanted to see current recreation spaces, like the park, basketball court, and skatepark, get cleaned up. In the park, it is easy to see graffiti sprayed all over the equipment, usually graphic words or sayings, which, of course, do not reflect who we are as a community. The skate park and the basketball court both are very cracked and hard to use.

When listening to what my peers wanted to see change in the schools in the next 10 years, the answers were much more diverse, but there were a few that definitely stood out. First, students want to get a fresher, healthier variety at lunch. Due to lack of options, many students are consistently reaching for burgers and pizzas. That is not a healthy way to live. One fix for this could be adding a salad bar, with fresh veggies to make your own salad.

Additionally, we also wanted to see more funding and recognition for the arts. There is a lot of work, time, and effort put into events for these groups, and there is often a small turn out. Giving the arts more attention can help build a stronger sense of community between classmates.

Finally, tech is being used more often than ever, which is why it is unfair that there is outdated and inadequate technology still being used throughout the school. Technology is becoming more and more necessary, which is why we really need an update. This update could help access a greater variety of learning techniques.

I know that these are tall asks, and the road to achieve these goals looks daunting. But I believe that Somersworth is already an amazing city, with great schools and businesses, that has made great strides in the last ten years. So, I know that the next ten years will bring more incredible change as long as we keep working as a community.

Thank you

Carly Gauvin:

There are many things I'm thankful for in my life. I am beyond thankful for my loving and supportive family. They are the ones always in my corner cheering me on, and I don't know what I would do without them. I'm also thankful for the education I've received over the years and the many great teachers that I've had. They will forever hold a special place in my heart. Finally, I'm thankful for the wonderful city of Somersworth that I've had the pleasure of growing up in. From playing at the playground with my friends to riding bikes with my little brother, all of my favorite childhood memories have taken place here. At the end of the week, I turn eighteen, which is a little scary to think about. I'm going to be hit with more adult responsibilities and more independence. I'm not a kid anymore. Stepping into adulthood is a big leap, but one I'm ready for. It's now my time to step up and impact the world. It's my time to help make the world a better place, starting with my very own community. By the time we reach 2030, I have high hopes of what our city and school district can be. In eight years, I can see Somersworth continuing to place importance on our strong sense of community, as well as maintaining and preserving our historical side. I can also see our school district prioritizing mental health within our four schools as well as moving away from traditional grading.

Being a citizen of Somersworth has taught me two things: the power of community, and the importance of history. Some people view the word "community" as a group of people all living in the same place, but I see it as having a sense of fellowship and companionship for those around you. Being a community is more than about where you live, it's about getting involved and working together with those around you to make a place feel like home. Our community has been hit hard during the pandemic. Our schools had to shut down and go remote while all sociable activities and events had to be shut down. It was difficult to feel like a community when we were forced to stay apart. This year, we finally got to bring back events like our Pumpkin Festival and Holiday Parade with Berwick. I see us being able to bring back all prior events as time goes on and case numbers drop. I want to see our community involvement increase and have a higher number of people volunteering around Somersworth. Involvement is so important. It's hard to make an entire city function when so few people step up and take part. I hope that within the next eight years, others can see the significance of participation and begin to collaborate with others wanting to build up our community.

Preserving our city's history is another important thing for Somersworth to accomplish. Already, we have made tremendous strides in the upkeep of our historical downtown Somersworth, and I can only see our efforts continuing to make an impact. I've participated in events such as Somersworth Talking Tombstones, where I got to be a historical reenactor for the city. At Forest Glade Cemetery, I got to teach others in our community about past Somersworth residents and the wonderful accomplishments they have made. Places like Forest Glade Cemetery hold so much history, and those areas should be recognized and honored. Between now and 2030, I hope that more historical sites in Somersworth can get the maintenance they need so we can keep our history alive for others to learn from.

Education has always been something I valued. Since I was a little girl, I was determined to one day become a teacher. I would like to think that my eight-year-old self would be proud of me for being four years away from receiving my bachelor's degree in English Teaching. Since my dream first developed, I worked hard in school and became observant of the needs of students. I've had the opportunity of being a teacher assistant at Somersworth Middle School, and have spent my senior year as a high school tutor. I've concluded that our school district needs to focus on student mental health and make changes to our traditional grading system.

The pandemic has had a serious toll on the mental health of our students. Remote learning was a stressful time for everyone, putting added pressure on academics with less access to get individualized help. Now that we finally are back in school again, students are struggling to readjust, causing levels of anxiety to rise. Mental health is important to everyone's emotional well-being but very few know what it means or know why it's important. My goal is for mental health to be recognized more deeply among our school districts so students can have a safe place to talk about the feelings they are experiencing. I find that many students avoid discussing mental illnesses in school because they feel that students and staff won't understand or will judge them for it. By simply exposing students to forms of mental illness and the importance of mental health, students can get good information on how to take better care of their mental health and they will feel safe enough to reach out for help if they need it. I believe that we can achieve this by 2030.

Another thing we can achieve by 2030 is correcting our grading system by moving away from traditional grading. Traditional grading is used on an A-F or percentile scale. What I have found is that students spend more time obsessing over their letter or percent grade rather than trying to obtain information from their classes. The whole point of getting an education is so that you can learn new things that you can use throughout your life. Too many students stress over trying to achieve the most perfect grades and fail to find the time to obtain the curriculum they are trying to learn from. To solve this problem, I think the school district should look into making all schools use competency-based grading. Some of our schools have already begun implementing this, by basing a student's work on whether they are "exceeding expectations", "approaching expectations", and so on. This places less focus on whether or not you have the highest grades and instead bases your work on if you understand what you are being taught. This will encourage students to focus more on the information at hand, which can help them get more out of their education.

2030 is looking to be very successful. I'm so grateful to have had this opportunity to speak to you all tonight. I look forward to all there is to come in these next few years. I know that as a community, we will rise to the challenge of improving what is already great in our city and making the corrections that can positively impact us. Eight years might not seem too far away, but so much can happen within such a little window of time. I hope that we make the most out of the time we have.

Mayor Dana S. Hilliard:

Somersworth, we are truly “One the Move!” and as ONE city we will continue to hold to the values which have defined our success “Neighbor helping neighbor”. For the foundation of success will continue to lay in each citizen who calls our 10 square mile home. Together, as a united community we will continue to celebrate our “Proud Past” while ensuring a “Bright Future for all!

Tonight, I also have the honor of celebrating the dedication of an extraordinary Hilltopper. For 39 years, David Kretschmar has defined what it truly means to “Walk the Thin Blue Line”. With honor and dedication, each day he rose above his own personal wants and desire to protect the dreams of the community and the citizens he loved. Tonight, we say a humble thank you. Thank you, David, for your forward vision which has re-invented community policing within Somersworth. Thank you for each day you gave your best, given your best to your fellow officers, given your best to the citizens who call our 10 square mile city home, and giving your best Somersworth “Bright Future”. Tonight, David, I honor you with the following proclamation and two flags which have been flown over Citizens Place in your honor.

May God continue to shine his grace upon each of us and our 10 square mile home known as Somersworth.

City Portion of the State of the City Address:

City Manager Belmore introduced the City’s management staff and welcomed Deputy City Manager/ Director of Finance, Scott Smith to the podium.

Director Smith reviewed slides detailing the City’s financial condition from the start of the current fiscal year to date. General fund revenues at the end of February were \$35,707,061 of the budgeted \$36,785,922, the vast majority coming from property tax. Also as of February, the General Fund Budget has expended 63% of appropriations (\$15,109,536) and historically the City expenditures fall within 98% of appropriations for the entire year. Director Smith explained that the City’s General Fund balance retention policy is to fall between 5-17% of total appropriations. As of the end of June 30, 2021, the City had a little over six million dollars, which is a good healthy fund balance at around 12%. He stated the two large enterprise funds are the City’s water and sewer departments. The cash or cash equivalents for the water department as of June 30, 2021 was a little over \$4.1 million and there was an increase to almost \$4.4 million as of February, 2022. For the sewer department, the cash equivalents as of June, 2021 were a little over \$4.8 million and saw an increase to \$5.5 million as of February, 2022.

Director Smith introduced Michelle Mears, Director of Development Services.

Director Mears stated that Somersworth continues to be on the move with multiple development projects under consideration on City owned properties including 1 Winter Street, Somersworth Plaza, former Police Station, and the former National Guard site. Last year saw over 208,000 square feet of commercial development including the soon to

be Sports Dome. Mears also mentioned closing out a number of grants for drinking water protection, Brownfield funds, and two traffic related grants. Director Mears described a few of the significant housing development projects, including the almost complete Sunningdale neighborhood. She also noted two projects that were approved for the Community Revitalization Tax Relief Program. She explained that a few projects were also approved this year for a CO including Palmer Oil and Gas, Aspen Dental, and Firestone. Director Mears mentioned programming for the Recreation Department are starting to get back to pre-covid levels.

Director Mears introduced David Kretschmar, Chief of Police.

Chief Kretschmar stated that the Somersworth Police Department has been fortunate to form solid partnerships with many local, State, and Federal agencies including NH State Police, NH AG's office, ATF, DEA, FBI, and many others. He mentioned there are 4 sworn deputies in the ATF who help with firearms cases. Chief reviewed the calls for service averages over the past 5 years noting that overall, they have decreased, however there were over 1000 calls in just the first two months of 2021 which was a large increase. He introduced the Police K9, Bravo, who has helped with over 30 successful drug sniffs in vehicles and multiple successful tracks, including one suspect wanted by the US Marshalls. Chief Kretschmar noted some of the successes the department has had utilizing the crime scene unit vehicle including the recent apprehension of an arson suspect. He stated that the ATF has even been contacting them to process vehicles thought to be involved in burglaries. Chief Kretschmar stated he was truly excited to get back into Community Policing events including the National Night Out, Celebrate Somersworth, and Shop with a Cop. He also mentioned the great school partnership with the school resource officer who can be found in all the Somersworth schools.

Chief Kretschmar introduced Fire Chief George Kramlinger.

Chief Kramlinger said he was pleased to say that the state of the Fire Department is very good. With the support of the Mayor, Council, and staff, his department is organized, trained, equipped and led to provide quick and competent fire rescue and suppression. Chief Kramlinger stated the Fire Department also works in tandem with Stewarts Ambulance Service to provide emergency medical service. The department also trains and engages in specialized rescue and response in addition to Community risk reduction programs. He noted that just after training for ice rescue, his department completed a successful rescue of an individual who fell through the ice on Salmon Falls River. Also, just after training and practicing special tactics, those methods were used a few nights later in order to suppress and salvage much of an apartment building on Linden Street.

Chief Kramlinger stated that the new Fire Station project will allow his department to continue their culture of excellence enabling greater fire fighter safety and effectiveness leading to greater customer service. This culture of excellence has shown success in attracting and retaining outstanding firefighters.

Chief Kramlinger introduced Director of Public Works Michael Bobinsky.

Director Mike Bobinsky mentioned multiple infrastructure investments over the past year. Through Council support, his department has been able to increase focus dedicated to the pavement management program which has enabled greater amounts of road repairs and reconstruction. Director Bobinsky noted the reconstruction of Cemetery Road which is nearly complete, and the Complete Streets design for Main Street and Constitutional Way. He also stated there have been multiple grants received in order to improve traffic quality and control. Bobinsky stated an emergency replacement of the Blackwater Road culvert allowed for greater flow and flood protection, while giving 50-70 years of life to the culvert.

Bobinsky stated his department recently completed an asset management study on the condition of water mains in addition to an assessment of the Hamilton Street water tank which allowed the department to analyze problem areas and prioritize repairs and replacements. A future water-use assessment was performed on the well-field on Rocky Hill Road in order determine whether it makes sense to make further investments in the well-field. They found it would be best to not invest anything into it now, but rather hold onto it for potential future use. Bobinsky stated the water treatment plant was able to produce and treat 441 million gallons of water with an average daily production of 1.2 million gallons a day. He noted the Wastewater Treatment Plant recently went through a \$13.5 million upgrade with new intake equipment, aeration tank, and new secondary clarifier.

Director Bobinsky stated that the wastewater treatment plant treated 496 million gallons of wastewater in 2021 with an average daily flow of 1.4 million gallons per day. The City also treated a total of 14,250 gallons of septage. He mentioned the department responded to over 30 winter events and initiated the use of liquid brine. This pretreatment allows motorists to avoid a little more hardpack during the initial stages of a storm. His department has been focusing on High Street and steeper streets with the brine.

City Manager Belmore:

City Manager Belmore thanked Mayor Hilliard and Council for their support over the years in assisting him and his staff with moving the Community in a forward direction. He also thanked Lori Lane and the School Department for helping to foster a sincere and professional relationship which has lent itself to a great working partnership between School Department and the City. Manager Belmore also thanked his management team stating it is a pleasure to work with each of you. He thanked everyone for attending and thanked everyone listening at home.

The State of the City Address concluded at 7:01 p.m.

Respectfully submitted,

Jonathan Slaven, City Clerk